



Military Transformation Task Force

November 7, 2012



**City of
San Antonio**



Bexar County



**Greater San Antonio
Chamber of Commerce**



Agenda

- 1. Citizens to be Heard**
- 2. Review and Approval of Minutes of August 1, 2012**
- 3. Administrative Business**
 - a) MTTF/Office of Military Affairs (Bob Murdock)**
- 4. Information Items**
 - a) Update on the Community - Military Partnership Project (Bob Murdock)**
 - b) Update on JBSA-Lackland Construction (David Dentino)**
- 5. Update from MTTF Committee Chairs, Joint Base San Antonio, and Other MTTF Organizational Representatives**
- 6. Adjourn.**



Citizens to be Heard



Review and Approval of Minutes from August 1, 2012



Administrative Business



Future Meetings

Upcoming MTTF Meetings

- **February 6, 2013**
- **May 1, 2013**



Information Items



Update on the Community- Military Partnership Project

Bob Murdock, Director

Office of Military Affairs



Community-Military Partnership Project

- **Sep 26 -- Kickoff meeting between LMI (consultant) and JBSA to explain the background and process for exploring shared services**
- **Nov 2 – Update meeting between JBSA, OMA, and LMI outlining data required for development of business cases**
- **Next Steps:**
 - **Consolidation of data and preliminary fiscal analysis**
 - **Selection of several services for possible business case development**
 - **Finalize at least three business cases for presentation to JBSA and City leadership**
 - **Final approvals leading to possible implementation**

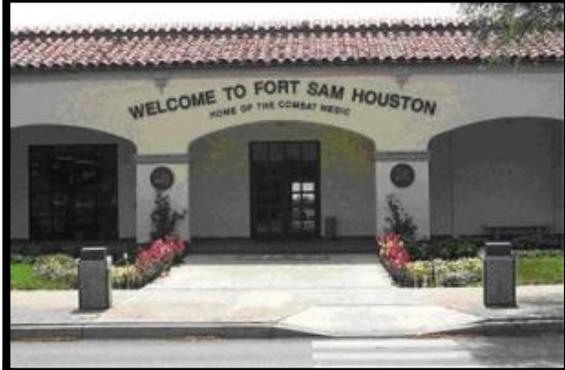


Joint Base San Antonio

502d Air Base Wing

7 Nov 12

JBSA Construction Update to MTTF



*Mr. David Dentino
Director 802d Civil Engineer
Squadron*

JBSA Transformation Growth and Construction

- 502 ABW implements BRAC recommendation #146 (Joint Basing) during historic transformation –
 - \$1.4B ongoing construction (BRAC, MILCON & SRM)
 - Includes BRAC and other transformation efforts such as modernization of LAFB Basic Training campus
 - Total program over \$4.7B (BRAC period thru current FYDP)
 - Building or renovating over 11M Sq Ft of Facilities
 - Manages / operates ~35M sq ft of facilities worth \$32B+
- JBSA missions critical to national defense
 - Missions / personnel have \$12B economic impact on community annually

JBSA-Lackland & Randolph Projected Growth / Changes

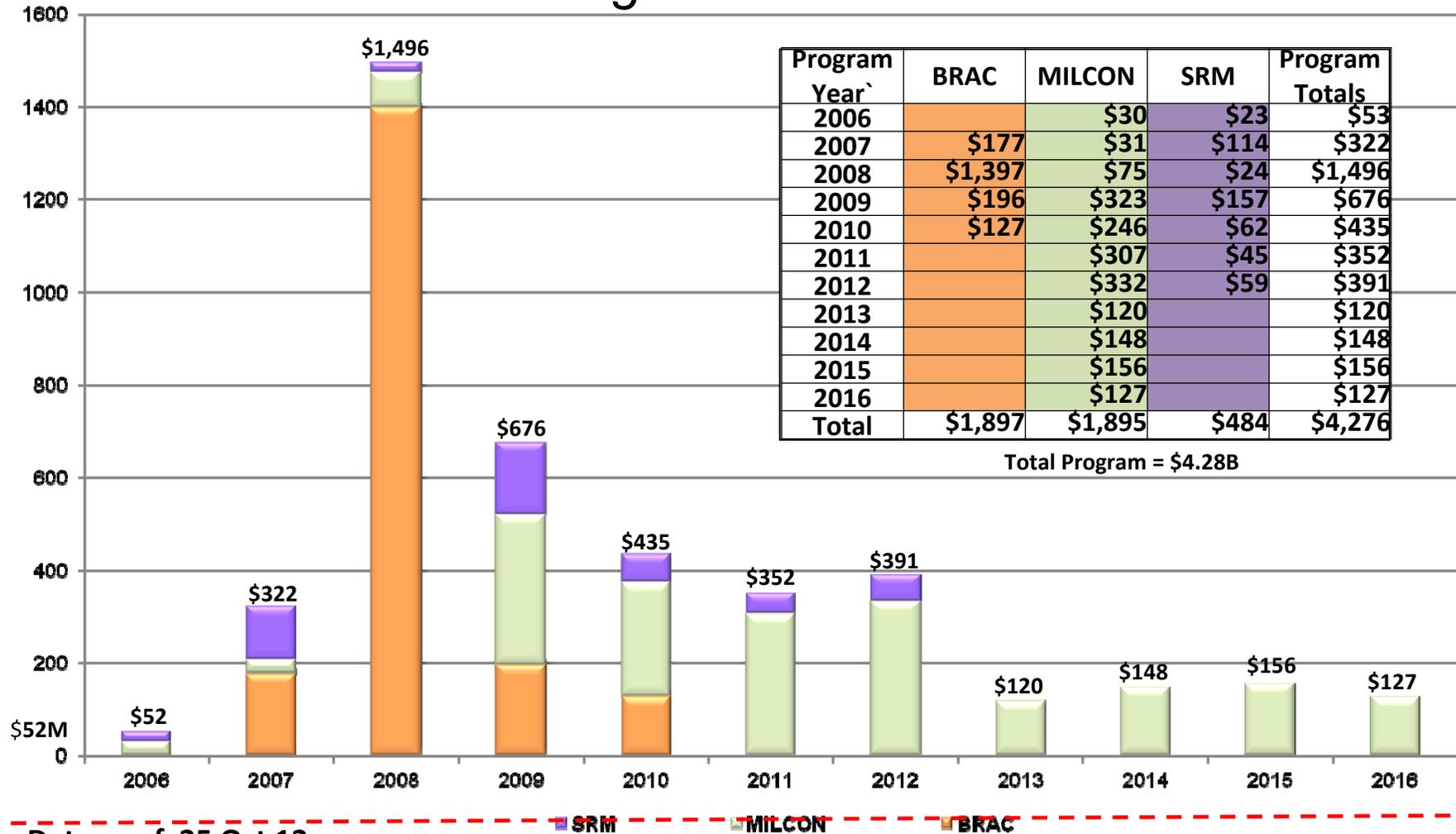
- JBSA-Lackland growth / changes
 - \$824M recapitalization of Basic Training complex & transformation of Wilford Hall into Ambulatory Surgical Center
 - Security Hill AFISR Expansion – 160K SF shortfall
 - 24 AF Expansion – growing mission / consolidation of units
 - Defense Language Institute – potential increase of 1.5K students
 - TSA Dog Training - SECAF approved to permanently beddown
 - AFCEC_AFPC/SV_Other FOAs (Port SA) –significant growth for centralization
 - NSA move off LACKLAND - backfill with misc cyber units from on/off base
- JBSA-Randolph growth / changes
 - Remote Piloted Aircraft Training – 577 students / 85 perm party by FY13
 - Increase to IFF Training – 75 students (pending AF decision)

JBSA-Fort Sam Houston Update

- Walter Street Gate Project Status
 - CoSA portion of Walter St – Exp completion: Jan 2013
- Medical Education Training Campus (METC) HQ Bldg
 - % Complete: 65%
 - Est. Completion: May 2013
- METC Student Activity Center (SAF/IE approved)
 - % Complete : 66%
 - Est. Completion : July 2013
- SAMMC Visitor Control Center Gate
 - % Complete: 20%
 - Est. Completion : July 2013
- AAFES Lifestyle Center–
 - Est. Start Date: Sep 2013

San Antonio Joint Program Management Office Construction Volume

Funding Sources: FY06-16



Data as of 25 Oct 12

Programmed Year

(1) Numbers do not include complete coverage of SRM Projects

San Antonio Est. Completion Dates August 2012 – February 2013

ID	On Time	Location	Original BOD	Previous CPR BOD	2012												2013												2014												2015					
					Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
89		FSH	3 Oct 12	3 Oct 12	8/23/12 ♦ Building 6000 Renovations																																									
85		FSH	15 Jun 12	27 Aug 12	8/27/12 ♦ Renovations of B131																																									
62		FSH	7 Mar 12	15 Sep 12	9/15/12 ♦ ACP and Road Improvements																																									
86		LAFB	26 Mar 12	19 Jul 12	9/15/12 ♦ ATC Satellite Dining/Classroom Facility #1																																									
63		LAFB	15 Jul 12	18 Sep 12	9/18/12 ♦ 433d AW Training and Readiness Facility																																									
64		FSH	9 Feb 12	13 Aug 12	10/19/12 ♦ Army Reserve Center																																									
19		FSH	31 May 12	23 Nov 12	10/23/12 ♦ Repair B146																																									
67		LAFB	4 Feb 12	15 Sep 12	11/1/12 ♦ ATC Recruit Dorm 1																																									
96		FSH	8 Nov 12	8 Nov 12	11/8/12 ♦ 470th Paving Projects																																									
95		FSH	16 Nov 12	16 Nov 12	11/16/12 ♦ Install UMCS Phase V																																									
68		FSH	15 Oct 12	19 Nov 12	11/19/12 ♦ Training Aids Center																																									
56		LAFB	1 Mar 12	30 Sep 12	11/30/12 ♦ Ambulatory Care Center Ph 1A																																									
60		FSH	2 Nov 12	2 Nov 12	12/1/12 ♦ METC Headquarters Building																																									
93		FSH	7 Dec 12	7 Dec 12	12/7/12 ♦ Repair B122 and 100 Areas																																									
94		FSH	10 Dec 12	10 Dec 12	12/10/12 ♦ Repair B44 & Construct Laundry Rm B2791																																									
18		RAFB	1 Nov 11	15 May 12	12/31/12 ♦ Reno AETC HQ Bldg 900 (TBD)																																									
88		LAFB	1 Aug 12	15 Aug 12	1/3/13 ♦ ATC Recruit Dorm 2																																									
17		FSH	8 Mar 12	30 Sep 12	1/21/13 ♦ Outdoor Fitness & Training Center																																									
77		LAFB	19 Feb 13	19 Feb 13	2/19/13 ♦ ATC Satellite Classrooms/DFAC 2																																									

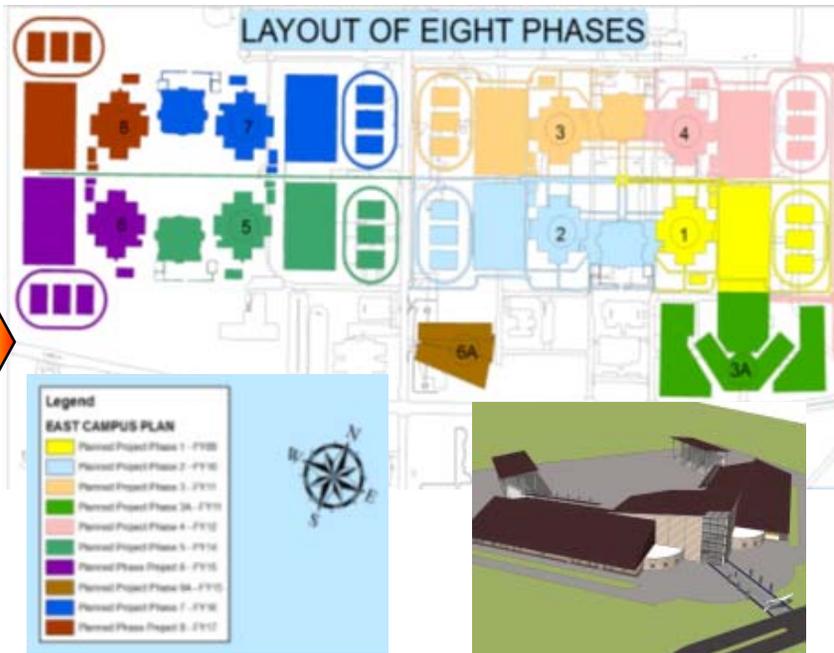
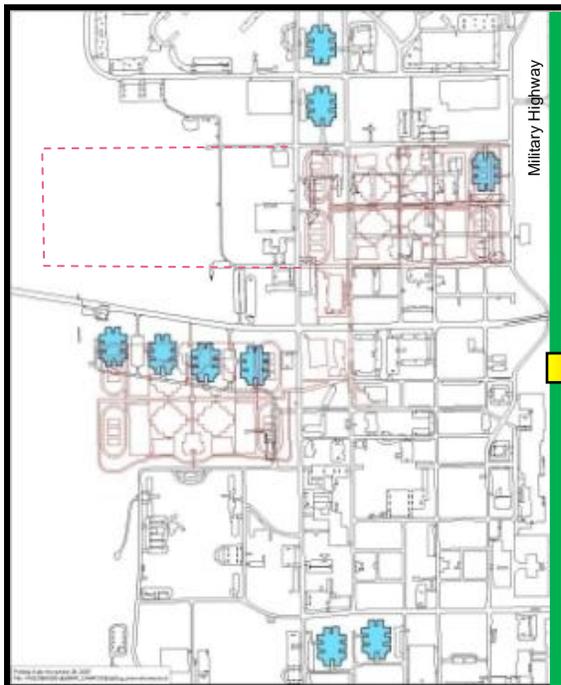
Future Years – Major Projects

LOC	FY	Project Description	Fund	Remarks
502 MSG				
FSH	2013	Barracks Complex (206 PN)	MCA	RTA 28 Sep 12
	2014	SAMMC Hyperbaric Facility Addition	DODM	R'cvd DA on 14 Sep 12
	2015	SAMMC Fire Station	MCA	
	2017	AIT Complex (AIT Barracks #3)	MCA	
Total				\$106.2M
802 MSG				
LAK	2013	Permanent Party Dorm (144 PN)	MCAF	
	2013	Lackland ACS Phase 3 (Inc-2)	MCAF	Increment 2 of Phase 3
	2014	ATC Class/Dining Facility #3	MCAF	
	2014	ATC Recruit Dormitory #5	MCAF	
	2015	ATC Recruit Dormitory #6	MCAF	
	2015	Lackland Ambulatory Surgical Ctr - Ph 4	DODM	
	2016	ATC Class/Dining Facility #4	MCAF	
	2016	ATC Recruit Dormitory #7	MCAF	
	2016	Interfaith Religious Center	MCAF	Initial Phase
	Total			
902 MSG				
RND	2014	Construct AFPC B Wing B499	MCAF	16
Total				\$34.0

BMT Airmen Training Complex (ATC)

Phase / FY	Construction Project	MILCON Construction	Design	O&M funds
3/09-09	Renovate Bldg T995	\$6.8M	\$4.55M	\$21.82M
1/2009	BMT Airmen Training Complex (ATC) #1 (R1)	\$75.5M	\$6.05M	\$2.48M
2/2010	BMT Dining Classroom Facility #1 (D1)	\$32.8M	\$5.82M	\$1.70M
	BMT ATC #2 (R2)	\$77.8M		
3/2011	BMT Dining Classroom Facility #2 (D2)	\$32.8M		
	BMT ATC #3 (R3)	\$68.8M	\$3.36M	\$8.20M
	BMT Processing and Information Center	\$21.8M		
4/2012	BMT ATC #4 (R4)	\$64.8M		\$3.99M
2013	*** No MILCON ***		\$6.76	\$16.32M
	BMT ATC #5 (R5)	\$83.8M		
5/2014	BMT Dining Classroom Facility #3 (D3)	\$35.8M	\$3.12M	\$4.80M
	Central Utility Plant (CUP) for West Campus	\$20.8M		
6/2015	BMT ATC #6 (R6)	\$79.8M	\$5.46M	\$8.80M
7/2016	BMT Dining Classroom Facility #4 (D4)	\$36.8M		\$6.65M
	BMT ATC #7 (R7)	\$80.8M	\$3.12M	
8/2017	BMT ATC #8 (R8)	\$91.8M	\$8.00M	\$3.80M
Estimated Total Program (design, construction, furniture, renovations, PMO, moves)				Approx. \$900M

Total MILCON Construction Period: FY 09 - FY 19
(each ATC will take approx 2 years to construct)



Airmen Training Complex (ATC) #1

JBSA-Lackland



Dining/Classroom # 1



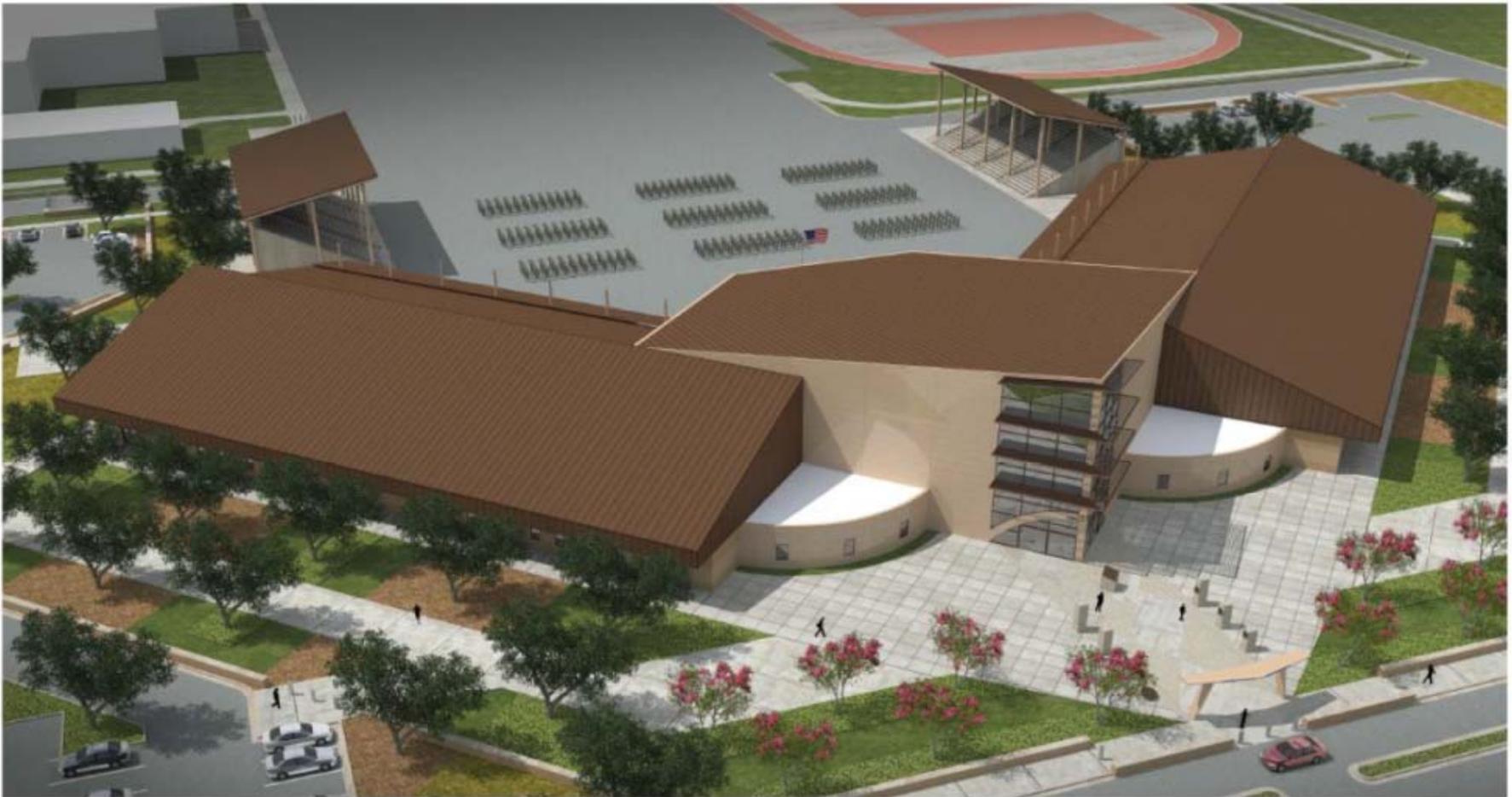
Airmen Training Complex # 2



ATC – East Campus View



Basic Military Training Recruit/Family Inprocessing Ctr



Wilford Hall Ambulatory Surgical Center



Ambulatory Surgical Center- Ph1/2



As of 19 Oct 2012

Ambulatory Surgical Center

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FOR OFFICIAL USE ONLY
FOR OFFICIAL USE ONLY



US Army Corps of Engineers

Wilford Hall Ambulatory Surgical Center
Joint Base San Antonio (Lackland AFB)

Project Scope: Construct 681,684 SF, World-class, multi-story, Ambulatory Surgical Center. Amenities include parking structures, healing gardens, green roofs, solar control shading, and other energy saving designs. The final phase of the project will demolish the existing medical facility and restore the site.

Phase 1
Scope: 81,685 SF; provides a new Primary Care Center, ancillary departments, and support spaces. The parking structure will replace existing surface parking that lies in the footprint of the new Primary Care Clinic. The Central Energy Plant will be expandable to accommodate the future requirements of Phase 2 and Phase 3.
Features: Primary Care; Utilidor; Central Energy Plant; 1000 vehicle parking structure

Phase 2
Scope: 296,747 SF; provides a new Diagnostic, Surgical, and Therapeutic Services Center and associated support spaces.
Features: Ophthalmology; Physical Therapy; Radiology; Surgical Operating Rooms; Food Service: Subway & Einstein Bagels; Wellness Garden

Phase 3
Scope: 301,252 SF; provides a new Specialty Care, medical logistics support center, and Command/Support Center.
Features: Allergy; Audiology; Dermatology; Imaging/MRI; Immunization; Pediatrics; Oral Surgery; Orthopedics; Optometry

Phase 4
Scope: Demolish the existing Wilford Hall facility, construct a second parking garage, and site restoration.
Features: 1000 vehicle parking structure; Wellness Park & Legacy Plaza



PROJECT STATUS

Phase 1
Awarded to JE Dunn 1 Sep 10. Parking Garage 70%, Primary Care 26%, Construction Completion scheduled for 26 Mar 13.

Phase 2
Awarded to Skanska, Inc. NTP issued and Pre-Con conducted 1 Dec 11. Construction Completion scheduled for 1 Oct 13.

Phase 3
In Design. 65% Design Review complete, 95% Design Submittal scheduled for 9 Mar 12.

Phase 4
Not in design, awaiting 2012 POM decision and Design Authority.

PROJECT MILESTONES

DESIGN	AWARD	COMPLETE
PH2 Design	1 Oct 10	20 May 11
PH3 Design	1 Dec 10	14 Mar 12
PH4 Design	1 Jul 12	30 Apr 15

CONSTRUCTION	AWARD	BOD
PH1A D-B Parking	3 Sep 10	31 July 12
PH1B D-B Clinic, CEP	1 Sep 10	1 Aug 13
PH2 D-B-B	28 Sep 11	29 Jan 14
PH3 D-B-B	31 Aug 12	1 Apr 15
PH4 D-B-B	1 Sep 15	1 Oct 17
PH1-3 Occupancy	15 Apr 15	15 Apr 15

60-DAY OUTLOOK

PH1: Concrete complete at Garage Level 2 01 Mar 12

PH2: Mass excavation complete 01 Mar 12

PH3: 95% Design due 9 Mar 12

ISSUES AND WAY AHEAD

- Elevator travel distance determination by MX; awaiting decision (PH1-3)
- Mod for interior progressive collapse under review; negotiate with PH1 contractor
- Incremental funding for Ph3 (FY12 & FY13); develop RFP documents that account for incremental funding
- Com Duct Bank #2 in PH3, requirement definition; coordination w/ 59th MDW, 802d CS, USACE-CESWD, TMA

Valid as of: 03 February 2012

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Air Force Personnel Center JBSA-Randolph



Walters St Gate Improvement JBSA-Fort Sam Houston



Medical Education Training Center (METC) Campus Projects



METC HQ Bldg



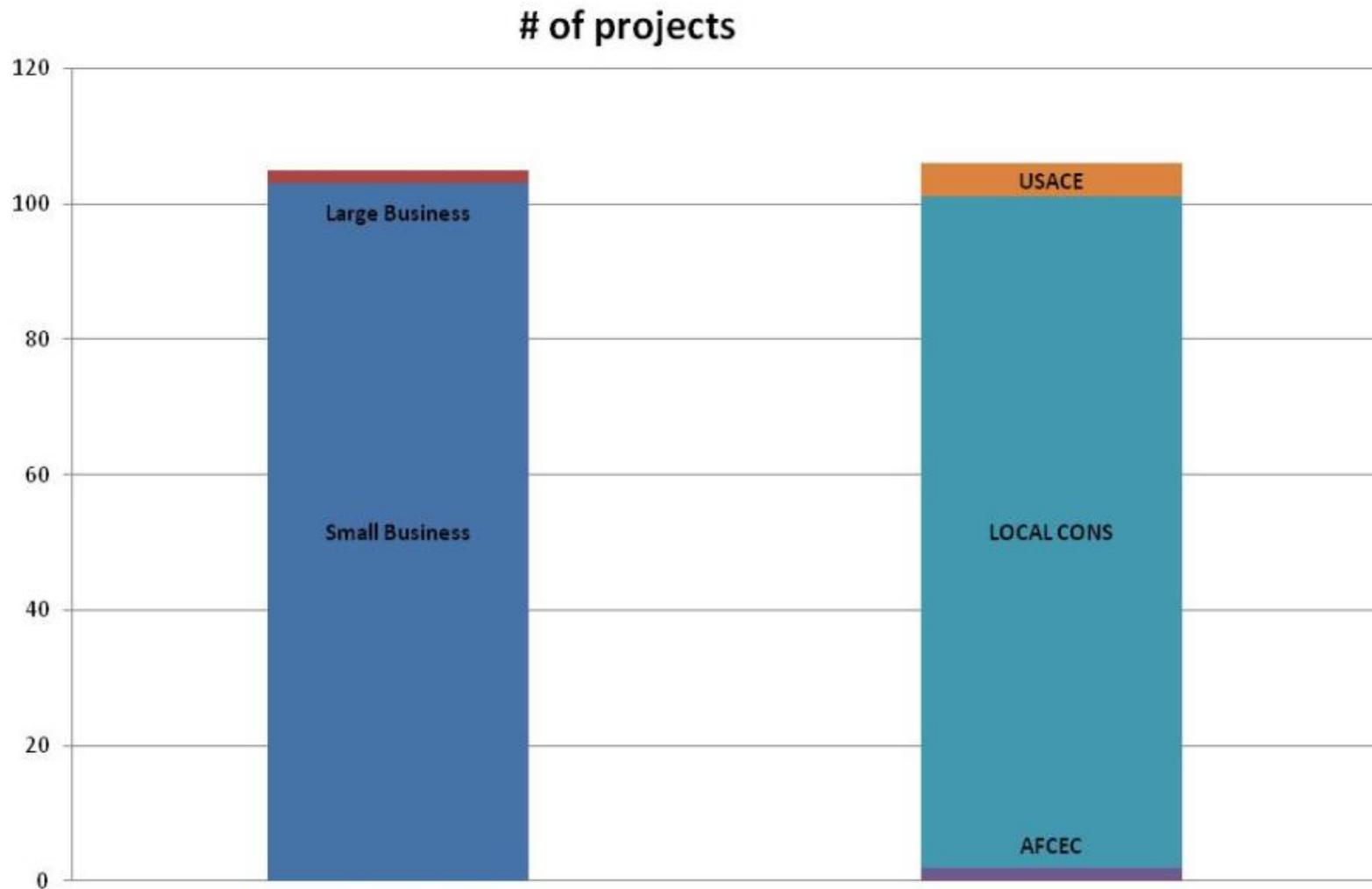
METC Student Activity Ctr

Large / Small Business & Execution Agent Comparison

Value of Projects (Non- MILCON)



Large / Small Business & Execution Agent Comparison



Take Aways...

- JBOSA Community has been fortunate to have significant growth
- JBOSA is still receiving requests for Mission relocations to this area

Thank you Military City USA for your continued support !

Questions?



MTTF Committee Updates



Infrastructure and Transportation Committee

Chair: Carroll Schubert



Neighborhoods and Real Property Committee

**Co-Chairs: Howard Peak and
Leo Gomez**



Communication and Legislative Affairs Committee

**Co-Chairs: Mark Frye and
Jesse Hereford**



Legislative

Description: Coordinate and integrate military-related State and Federal legislative efforts with City, County and Greater San Antonio Chamber efforts

Ongoing activities include:

1. Participate in SA to DC activities; contribute to relevant issue papers
2. Meet with State and Federal delegation and staffers to promote MTTF agenda
3. Meet with City and County legislative staffers / lobbyists
4. Provide updates / testimony to Texas Military Preparedness Commission

Completed Items:

- Planning is beginning for 2013 SA to DC trip (March 24-27); have had preliminary meetings with several military commanders in advance of the formal process
- Continuing to follow military issues of importance to the MTTF, specifically the Budget Control Act of 2011 and sequestration
- Note: Both the Budget Control Act and the impact of the Air Force's Military Construction Pause for FY2013 will shape the SA to DC military issues agenda; there are non-MILCON issues identified, however



Legislative—Budget Control Act of 2011 and Sequestration

- Budget Control Act (BCA) signed August 2011. Includes provisions for \$1.2 trillion across-the-board cuts automatically triggered from discretionary and mandatory spending programs over the next 10 years
- Sequestration initiated if Congress approves spending higher than caps set forth in the law for “security” and “non-security” categories (the security category includes DoD spending)
- Even without sequestration, DoD must find \$487 billion in savings in its budget over the next 10 years. If sequestration occurs, DoD will face an additional \$600 billion in cuts over the next 10 years
- The Secretary of Defense is strongly opposed to sequestration and publicly states so whenever given an opportunity; to date, DoD has not released specific plans for sequestration-related cuts (or whether “peanut butter” cuts across multiple programs or total program cuts are preferred)
- Estimates by the Aerospace Industries Association suggest that Texas will lose approximately 100K DoD jobs; cuts affecting San Antonio are still unknown
- Yesterday’s election results suggest...



Mission Readiness and Sustainability Committee

**Co-Chairs: Eric Stephens and
John Williams**



Description: Conduct Joint Land-Use Study for JBSA Lackland

Completed Actions:

- AF to conduct Noise Study

Next Steps:

- Request OEA funding for Light Study
- Issue RFP for Light Study

Staff Support: Bexar County



Description: Conduct Joint Land-Use Study for JBSA Randolph

Completed Actions:

- Consultant selected (Matrix Design Group)

Next Steps:

- District Attorney's Office developing agreement
- Commissioners Court executes agreement

Staff Support: Bexar County



**Updates from
Joint Base San Antonio and
Other MTTF Organizational
Representatives**



Adjourn